

## Financial Performance Monitoring Suite July 2019 – Quarter 1

### Executive summary

This report sets out the financial forecast for July, based on information at the end of June, for revenue and capital. The headlines are:

**Revenue** - the forecast outturn is an estimated underspend of £0.438m when compared to the approved budget, which is £0.365m higher than the previous forecast. At this stage in the year most service variations are small, however, Community, Development and Resources are forecasting larger variances, mainly as a result of delays in staff recruitment and additional income being generated.

**Capital Programme** – the forecast outturn is an estimated net overspend of £0.5m.

**MTFS** – The MTFS was previously updated as part of the 2019/20 Budget setting process. At the end of the current MTFS period, 2023/24, the value of savings that still need to be identified stands at £1.2m. The budget setting process for the financial year 2020/21 and onwards will start later this year and seek to identify savings that can be implemented over the new MTFS period to achieve this remaining target.

## Service Commentary

## Annex A

The following table provides the variances by service and where variances are greater than +/- £10,000 comments have been provided by the budget managers/Head of Service. Where there are adverse variances the budget managers have provided details of the actions they are undertaking to address the overspend.

Revenue Forecast Outturn	2018/19		2019/20						
	Outturn	Budget	Forecast Outturn (Gross)	Use of Reserves to Fund Exp	Contribution to Reserves	Net Service Forecast	Net Variation		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
<b>Revenue by Service:</b>									
Community	1,598	1,743	1,670	0	1	1,671	●	(72) ●	-4.1
Customer Services	2,419	2,678	2,668	0	107	2,775	●	97 ●	3.6
ICT Shared Service	1,983	2,145	2,145	(50)	0	2,095	●	(50) ●	-2.3
Development	333	1,010	831	0	2	833	●	(177) ●	-17.5
Leisure & Health	279	(20)	(53)	0	25	(28)	●	(8) ●	-40.0
Operations	4,522	3,744	4,107	(210)	0	3,897	●	153 ●	4.1
Resources	4,361	4,231	3,967	(158)	45	3,854	●	(377) ●	-8.9
Directors and Corporate Transformation	1,549	1,626	1,562	0	60	1,622	●	(4) ●	-0.2
	270	0	234	(234)	0	0		0	
<b>Net Revenue Expenditure</b>	<b>17,314</b>	<b>17,157</b>	<b>17,131</b>	<b>(652)</b>	<b>240</b>	<b>16,719</b>	●	<b>(438)</b> ●	<b>-2.6</b>
Contributions to/(from) Earmarked Reserves	(280)	0	<b>(412)</b>					(412)	0.0
Service Contribution to Reserves	3,257	3,285	<b>3,723</b>					438	13.3
<b>Budget Requirement (Services)</b>	<b>20,291</b>	<b>20,442</b>	<b>20,442</b>						
<b>Financing:-</b>									
Taxation & Government Grants	(11,841)	(11,664)	(11,664)					0	0.0
Contribution to/(from) Reserves	0	0	0					0	
<b>Council Tax for Huntingdonshire DC</b>	<b>(8,450)</b>	<b>(8,778)</b>	<b>(8,778)</b>						

### Note:

Red – over spend by 2% or more

Amber – underspend by more than 4%

Green – overspend up to 2% and underspend up to 4%

**2019/20 Quarter 1 Service Forecasts (Based on Actuals to 30/06/2019)**

Previous Forecast (Net)	Service Area	2019/20 Budget	Q1 (July) Gross Forecast	Gross Variance		Reserves		Q1 July Net Forecast	Net Variance		Comments on Variations Exceeding +/- £10,000
				£	%	From	To		£	%	
<b>Head of Community</b>											
85,876	Head of Community	86,494	86,820	326	+0.40			86,820	326	+0.40	
313,040	Environmental Protection Team	314,123	314,876	753	+0.20			314,876	753	+0.20	
237,638	Business Team	266,776	227,717	(39,059)	-14.60			227,717	(39,059)	-14.60	Savings from the staffing structure due to delays in the recruitment to vacant posts, they have been advertised but the calibre of candidates have not been sufficient to progress with appointment. Offset by additional costs of agency staff to ensure the implementation of the agreed service plans
567,746	Community Team	584,272	553,092	(31,180)	-5.30			553,092	(31,180)	-5.30	Some additional income at the start of the year from fees and changes, combined within some savings due to recruitment vacancies at the start of the year. Recruitment to vacant posts has been completed and appointments have been made.
145,289	Environmental Health Admin	146,997	133,971	(13,026)	-8.90		661	134,632	(12,365)	-8.40	Savings due to recruitment vacancies at the start of the year. Recruitment to vacant posts has been completed and appointments have been made.
(10,834)	Closed Churchyards	(13,000)	1,499	14,499	-111.50			1,499	14,499	-111.50	Unable to deliver the expected income for local levy due, recovery plan in place to get this delivered in time for 2020 annual billing exercise.
(117,724)	Licencing	(115,622)	(122,740)	(7,118)	+6.20			(122,740)	(7,118)	+6.20	
(90,891)	CCTV	(89,496)	(85,311)	4,185	-4.70			(85,311)	4,185	-4.70	
244,708	CCTV Shared Service	197,577	203,151	5,574	+2.80			203,151	5,574	+2.80	
96,775	Corporate Health & Safety	105,509	84,789	(20,720)	-19.60			84,789	(20,720)	-19.60	Savings due to recruitment vacancies at the start of the year. Recruitment to vacant posts has commenced
14,885	Emergency Planning	11,575	14,098	2,523	+21.80			14,098	2,523	+21.80	
252,644	Document Centre	247,662	259,306	11,644	+4.70			259,306	11,644	+4.70	Additional costs of staffing from delays in the procurement exercise for the outsourcing of Council printing activities, and extra additional costs from the continuation of printing at non-framework costs
<b>1,739,152</b>		<b>1,742,867</b>	<b>1,671,268</b>	<b>(71,599)</b>	<b>-4.10</b>	<b>0</b>	<b>661</b>	<b>1,671,929</b>	<b>(70,938)</b>	<b>-4.10</b>	

Previous Forecast (Net)	Service Area	2019/20 Budget	Q1 (July) Gross Forecast	Gross Variance		Reserves		Q1 July Net Forecast	Net Variance		Comments on Variations Exceeding +/- £10,000
				£	%	From	To		£	%	
<b>Head of Customer Services</b>											
106,909	Head of Customer Services	107,673	675	(106,998)	-99.40		106,998	107,673	0	+0.00	
1,058,825	Housing Needs	1,066,215	1,045,307	(20,908)	-2.00			1,045,307	(20,908)	-2.00	
820,313	Customer Services	803,951	805,336	1,385	+0.20			805,336	1,385	+0.20	
(122,411)	Council Tax Support	(122,896)	(121,577)	1,319	-1.10			(121,577)	1,319	-1.10	
(225,012)	Local Tax Collection	(227,770)	(226,794)	976	-0.40			(226,794)	976	-0.40	
1,069,444	Housing Benefits	1,050,444	1,164,694	114,250	+10.90			1,164,694	114,250	+10.90	
<b>2,708,068</b>		<b>2,677,617</b>	<b>2,667,641</b>	<b>(9,976)</b>	<b>-0.40</b>	<b>0</b>	<b>106,998</b>	<b>2,774,639</b>	<b>97,022</b>	<b>+3.60</b>	
<b>3C's ICT</b>											
2,144,799	ICT Shared Service	2,145,425	2,144,799	(626)	+0.00	(50,000)		2,094,799	(50,626)	-2.40	Forecast based on actuals and predicted costs for 3C ICT for the year. Further analysis of the anticipated spend for HDC specific cost centres in 19/20 against actuals from previous years is required and is in progress.
<b>2,144,799</b>		<b>2,145,425</b>	<b>2,144,799</b>	<b>(626)</b>	<b>+0.00</b>	<b>(50,000)</b>	<b>0</b>	<b>2,094,799</b>	<b>(50,626)</b>	<b>-2.40</b>	
<b>Head of Development</b>											
85,287	Head of Development	86,788	85,412	(1,376)	-1.60			85,412	(1,376)	-1.60	
152,540	Building Control	152,540	152,540	0	+0.00			152,540	0	+0.00	
163,417	Economic Development	181,240	133,476	(47,764)	-26.40			133,476	(47,764)	-26.40	(-£48K) due to time it is projected to take to recruit to 2 new posts)
628,307	Planning Policy	675,481	671,111	(4,370)	-0.60			671,111	(4,370)	-0.60	
(355,650)	Development Management	(319,782)	(420,770)	(100,988)	+31.60			(420,770)	(100,988)	+31.60	(-£53K) vacancies being recruited to. (-£31K) additional planning application fee income. (-£14K) underspend on planning application processing.
190,845	Housing Strategy	182,709	158,547	(24,162)	-13.20		1,620	160,167	(22,542)	-12.30	(-£22K) due to vacant posts in the team.
26,100	Public Transport	26,100	26,100	0	+0.00			26,100	0	+0.00	
25,000	Transportation Strategy	25,000	25,000	0	+0.00			25,000	0	+0.00	
<b>915,846</b>		<b>1,010,076</b>	<b>831,416</b>	<b>(178,660)</b>	<b>-17.70</b>	<b>0</b>	<b>1,620</b>	<b>833,036</b>	<b>(177,040)</b>	<b>-17.50</b>	

Previous Forecast (Net)	Service Area	2019/20 Budget	Q1 (July) Gross Forecast	Gross Variance		Reserves		Q1 July Net Forecast	Net Variance		Comments on Variations Exceeding +/- £10,000
				£	%	From	To		£	%	
<b>Head of Leisure &amp; Health</b>											
82,363	Head of Leisure & Health	83,463	82,465	(998)	-1.20			82,465	(998)	-1.20	
176,481	One Leisure Active Lifestyles	176,686	177,507	821	+0.50			177,507	821	+0.50	
92,847	One Leisure St Ives Outdoor Centre	79,221	69,046	(10,175)	-12.80		25,000	94,046	14,825	+18.70	£14K down on budget due to a combination of loss of income due to the Cricket Club amalgamating with Warboys Cricket Club and a loss of income to hospitality. There is also a loss of income due to St Ivo reducing their usage of the site from September 2019
465,167	Leisure Centres Corporate	464,742	464,783	41	+0.00			464,783	41	+0.00	
120,994	The Club Alconbury Weald	121,299	121,150	(149)	-0.10			121,150	(149)	-0.10	
(282,766)	One Leisure St Neots	(276,475)	(303,475)	(27,000)	+9.80			(303,475)	(27,000)	+9.80	(-£27K) variance on budget. An increase of £25K on swimming income due to more swimmers using the pool and linked to the swimming pool refurbishment.
(202,227)	One Leisure Huntingdon	(169,441)	(184,039)	(14,598)	+8.60			(184,039)	(14,598)	+8.60	(-£14K) up on forecast to budget. This is predominantly in memberships £24K up on budget, having caught up on the growth curve of the investment. Hospitality continues to be challenging being £8K off budget. Utility costs have increased with the unit cost for gas doubling.
(513,045)	One Leisure St Ives	(555,269)	(533,704)	21,565	-3.90			(533,704)	21,565	-3.90	+£21K down on Budget. Burgess Hall and Bar is up on Budget by -£33K. Dryside (including burgess) Income is down due to the loss of bookings from St Ivo School, the net loss of income is +£38K from September onwards. Swimming down on budget due to the disruption forecasted for the swimming pool refurbishment. Across all sites OLSI is the only one showing an underachievement on Memberships of +£19k.
(14,340)	One Leisure Ramsey	(22,307)	(20,871)	1,436	-6.40			(20,871)	1,436	-6.40	
79,073	One Leisure Sawtry	78,062	75,387	(2,675)	-3.40			75,387	(2,675)	-3.40	
<b>4,547</b>		<b>(20,019)</b>	<b>(51,751)</b>	<b>(31,732)</b>	<b>+158.50</b>	<b>0</b>	<b>25,000</b>	<b>(26,751)</b>	<b>(6,732)</b>	<b>+33.60</b>	

Previous Forecast (Net)	Service Area	2019/20 Budget	Q1 (July) Gross Forecast	Gross Variance		Reserves		Q1 July Net Forecast	Net Variance		Comments on Variations Exceeding +/- £10,000
				£	%	From	To		£	%	
<b>Head of Operations</b>											
80,257	Head of Operations	81,762	80,395	(1,367)	-1.70			80,395	(1,367)	-1.70	
942,723	Green Spaces	1,024,402	1,179,055	154,653	+15.10	(179,109)		999,946	(24,456)	-2.40	-£40k underspent employee budget through failure to recruit to seasonal roles (salary level lower than available elsewhere), +£15k increase in playground equipment maintenance
157,588	Environmental & Energy Management	215,689	193,906	(21,783)	-10.10			193,906	(21,783)	-10.10	-£25k Salary saving resulting from staff secondments to capital projects and an in-year over achievement of efficiency savings in administration.
765,991	Street Cleaning	734,433	810,942	76,509	+10.40	(31,024)		779,918	45,485	+6.20	Unavoidable water standpipe cost +£25k, Part achievement of Efficiency from Litter bin reduction +£20k. Previously anticipated in year staff efficiency saving will
20,971	Public Conveniences	18,400	18,400	0	+0.00			18,400	0	+0.00	
2,383,984	Waste Management	2,386,322	2,403,066	16,744	+0.70			2,403,066	16,744	+0.70	+£10k Underachievement of developer contribution against increase levy. +£23k Part achievement of first year
809,845	Facilities Management	748,344	852,799	104,455	+14.00			852,799	104,455	+14.00	+£54k impact of unanticipated historic saving, +£18k consultancy fees for a review of FM and creation of specs and documents, -£33k reduction in business rates payable
266,228	Fleet Management	265,383	261,973	(3,410)	-1.30			261,973	(3,410)	-1.30	0
(62,270)	Markets	(64,782)	(50,762)	14,020	-21.60			(50,762)	14,020	-21.60	+£10k due difficult trading period at the start of the year
(1,648,597)	Car Parks	(1,666,364)	(1,642,594)	23,770	-1.40			(1,642,594)	23,770	-1.40	+£20k impact on income predicted due to extended staggered project delivery of new machines and associated tariff changes in order to support customers better.
<b>3,716,720</b>		<b>3,743,589</b>	<b>4,107,180</b>	<b>363,591</b>	<b>+9.70</b>	<b>(210,133)</b>	<b>0</b>	<b>3,897,047</b>	<b>153,458</b>	<b>+4.10</b>	

Previous Forecast (Net)	Service Area	2019/20 Budget	Q1 (July) Gross Forecast	Gross Variance		Reserves		Q1 July Net Forecast	Net Variance		Comments on Variations Exceeding +/- £10,000
				£	%	From	To		£	%	
<b>Head of Resources</b>											
88,949	Head of Resources	88,731	89,145	414	+0.50			89,145	414	+0.50	
4,994,508	Corporate Finance	4,903,760	4,843,843	(59,917)	-1.20			4,843,843	(59,917)	-1.20	+ £84k: unachieved saving due to delay in service (corporate) restructuring. - £30k: additional interest earned from short term
666,112	Finance (Incl Payroll)	744,974	803,965	58,991	+7.90		45,000	848,965	103,991	+14.00	£33k Saving from Payroll transformation not yet achieved, assumed savings would be delivered from November onwards; £60k additional Finance staff costs due to planned restructure effective from April not yet achieved (expected savings from October onwards) £10k additional costs for E-Financial archive
629,576	Audit & Risk Management	623,696	629,740	6,044	+1.00			629,740	6,044	+1.00	
210,072	Legal	223,940	210,534	(13,406)	-6.00			210,534	(13,406)	-6.00	Due to 3C Cost recovered by HDC 18/19 Cambridge city council not budgeted for
519,467	HR Services	412,824	417,771	4,947	+1.20	(300)		417,471	4,647	+1.10	
60,662	Procurement	25,534	38,184	12,650	+49.50			38,184	12,650	+49.50	Cost saving to be derived for outsourcing as outsourcing hasn't been implemented
(2,942,112)	Commercial Estates	(2,792,450)	(3,066,642)	(274,192)	+9.80	(158,000)		(3,224,642)	(432,192)	+15.50	-£536k - Net impact of CIS income from recent CIS acquisitions and consequential MRP savings. +84k: Reduced income from pre-CIS estate due to vacancies (void costs i.e. including NDR/lost rental) and the current programme of lease renewal/rent reviews.
<b>4,227,234</b>		<b>4,231,009</b>	<b>3,966,540</b>	<b>(264,469)</b>	<b>-6.30</b>	<b>(158,300)</b>	<b>45,000</b>	<b>3,853,240</b>	<b>(377,769)</b>	<b>-8.90</b>	
<b>Corporate Team</b>											
810,639	Democratic & Elections	811,208	739,662	(71,546)	-8.80		59,540	799,202	(12,006)	-1.50	Savings across Members Allowances
495,663	Directors	495,715	496,640	925	+0.20			496,640	925	+0.20	
321,940	Corporate Team	319,032	325,280	6,248	+2.00			325,280	6,248	+2.00	
<b>1,628,242</b>		<b>1,625,955</b>	<b>1,561,582</b>	<b>(64,373)</b>	<b>-4.00</b>	<b>0</b>	<b>59,540</b>	<b>1,621,122</b>	<b>(4,833)</b>	<b>-0.30</b>	
<b>Transformation</b>											
16	Transformation	16	233,811	233,795	-	(233,811)		0	(16)	-	
<b>16</b>		<b>16</b>	<b>233,811</b>	<b>233,795</b>	<b>-</b>	<b>(233,811)</b>	<b>0</b>	<b>0</b>	<b>(16)</b>	<b>-</b>	
<b>17,084,624</b>	<b>HDC Total</b>	<b>17,156,535</b>	<b>17,132,486</b>	<b>(24,049)</b>	<b>-0.10</b>	<b>(652,244)</b>	<b>238,819</b>	<b>16,719,061</b>	<b>(437,474)</b>	<b>-2.50</b>	

### CAPITAL PROGRAMME

The approved gross Capital Programme 2019/20 is £7.693m. Schemes totalling £2.134m from 2018/19 have been rephased to 2019/20, to give the total gross capital programme for 2019/20 of £9.827m.

The net expenditure (income) to date is £(0.467m) (25% of the year) and the Capital Programme is forecast to have a net overspend of £0.455m, this includes underspends, overspends and growth.

Variation Commentary Summary	£000s
<b>Overspend</b>	
<p data-bbox="185 533 507 564"><b>Alms Close Development</b></p> <p data-bbox="185 595 1193 779">This project was tendered via the Procurement Portal, the tenders that have been received are in the region of £1.6m, with an additional £150,000 for consultants fees, this amounts to a potential overspend on the budget of £728,000. There are council contingencies Circa £80,000 which may be utilised but could amount to a saving on this sum. If the contingencies were not required then the committed additional spend would be c£648,000.</p> <p data-bbox="185 810 1193 965">The new design has increased the useable floor space, and has built in additional floor space in the event tenants seek to construct mezzanine flooring. Additional mezzanine floor space would increase the overall floor space of each unit by 50% to 75% of the ground floor areas. The council could obtain additional income through the lease in the event the tenant added mezzanine flooring.</p> <p data-bbox="185 996 1193 1115">The tenderer that has been advised by professional consultants, whilst not the lowest it provides the council with minimal risk with relation to disputes regarding costs. The lowest tender was reconciled having to include several major works items and to accept this tender would put the council at risk.</p> <p data-bbox="185 1146 1193 1265">The last steps prior to acceptance of the tender will be a costing exercise, whereby the council will have to undertake a costing exercise to calculate investment return over a given period. As things stand the project is ready to proceed subject to financial approval.</p>	728
<p data-bbox="185 1301 667 1332"><b>Health and Safety Works, Roof Works</b></p> <p data-bbox="185 1332 1193 1391">Minor overspend expected on works to meet statutory requirements, and completion of roofing works (retention).</p>	12
<p data-bbox="185 1420 517 1451"><b>Cash Receipting Software</b></p> <p data-bbox="185 1451 1094 1482">Work to complete touch-tone phone payments for customers to pay invoices.</p>	1
	<b>741</b>
<b>Growth</b>	
<p data-bbox="185 1581 762 1612"><b>Insurance Settlement – East Field House Fire</b></p> <p data-bbox="185 1612 1193 1704">A settlement has been agreed with the Council's insurers to finance the replacement of IT equipment destroyed in the fire at Eastfield House, part of the equipment was replaced in 2018/19, the remainder will be replaced in 2019/20.</p>	0
<p data-bbox="185 1736 497 1767"><b>Salix Building Efficiency</b></p> <p data-bbox="185 1767 1193 1890">Salix has indicated that the money paid back into the fund from previous projects and the rollover from last year's budget is £61,593. They are expecting the council to invest a minimum of 75% (£46,194) in this financial year. The extra expenditure is funded from savings made in revenue (utilities) budgets.</p>	14
<p data-bbox="185 1919 478 1951"><b>Oak Tree Development</b></p> <p data-bbox="185 1951 1193 2009">Work on the planning for the Oak Tree Development has commenced this is funded from grant.</p>	0
	<b>14</b>



<b>Variation Commentary Summary</b>		<b>£000s</b>
	<b>Underspend</b>	
	<b>One Leisure Ramsey 3G Pitch</b> Additional expenditure on the pitch at Ramsey (£154,000) is being funded from additional grant from the football foundation (£161,000).	(7)
	<b>Re-Fit Projects</b> The Project is scheduled to complete July 2019. Currently (prior to all variations being costed) £165889 is left to be paid. 2% of the total project costs must be kept as a retainer for 12 months following the completion of the project - approx £16,941.	(59)
	<b>Disabled Facilities Grants</b> Additional Better Care Fund grant has been received in excess of the approved budget (£95,000), SCDC has shared their excess grant with the council (£80,000), and contribution from tenants are forecast to be (£40,000).	(216)
	<b>Wheeled Bins</b> Detailed planning for this years requirements for wheeled bins, taking into account new housing developments and bin stock it is expected that fewer bins will be required this year.	(18)
		<b>(300)</b>
	<b>Total Net Expenditure Overspend/(Underspend)</b>	<b>455</b>

There is a risk that this level of forecast will not happen as there are schemes that are forecasted to overspend or underspend. This process is managed by the Finance and Procurement Governance Board, where final business cases will be examined.

The net spend on the Council's Capital Programme is financed via borrowing which has a revenue implication through the Minimum Revenue Provision (MRP).

The table below shows the capital programme by scheme with proposed rephasing, expenditure to date and forecast outturn. The financing of the capital programme showing the funding from grants and contributions, capital receipts, use of earmarked and capital reserves and internal borrowing.

## CAPITAL PROGRAMME SUMMARY

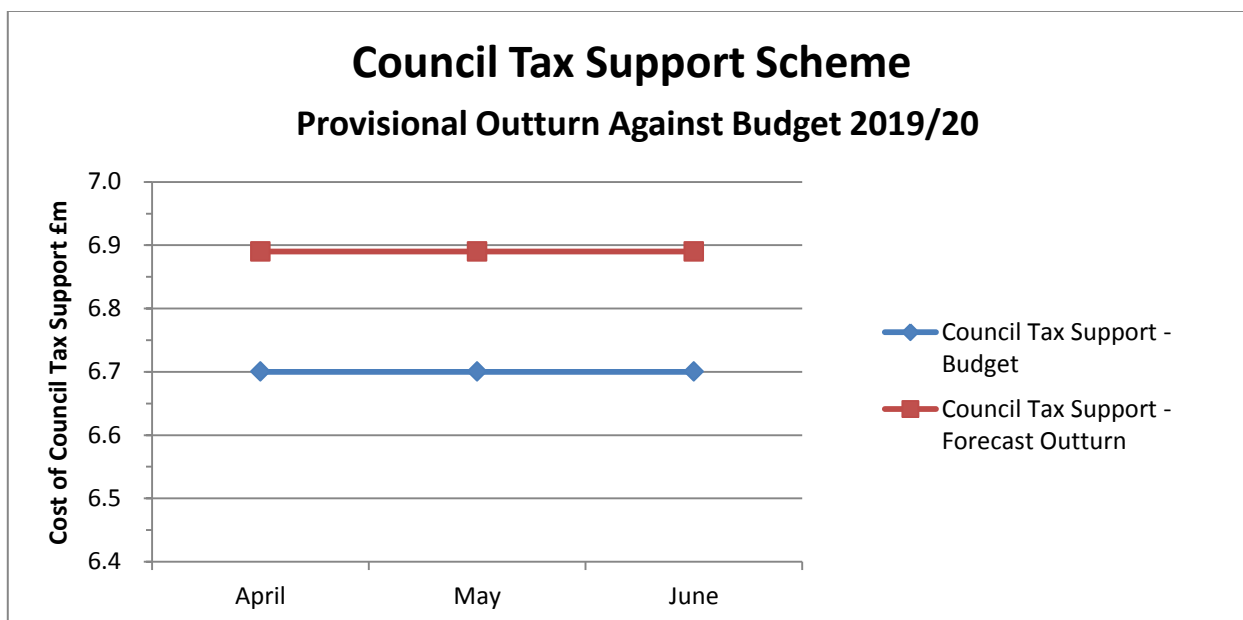
Division	Project	Budget Manager	Gross Expenditure						Grants, Contributions and Funding						Net Forecast Expenditure	
			Approved Budget	Rephase or Supplementary	Revised Budget	Expenditure	Forecast	Variance	Approved Budget	Rephase or Supplementary	Updated Budget	Income	Forecast	Variance	Variance	
			£	£	£	£	£	£	£	£	£	£	£	£	£	
Community	Scanner	Chris Stopford	16,000		16,000		16,000									16,000
	Environmental Health Software	Chris Stopford	40,000		40,000		40,000									40,000
	CCTV Camera Replacements	Chris Stopford		78,000	78,000		78,000									78,000
	CCTV Pathfinder House Resilience	Chris Stopford		20,000	20,000		20,000									20,000
	CCTV Wi-Fi	Chris Stopford		250,000	250,000	1,253	250,000									250,000
	Lone Worker Software	Chris Stopford		20,000	20,000		20,000									20,000
Development	Disabled Facilities Grants	Keith Tayler	2,250,000		2,250,000	427,795	2,250,000		(1,150,000)		(1,150,000)	(1,340,854)	(1,366,000)	(216,000)		884,000
	A14 Upgrade	Andy Moffat	200,000		200,000		200,000									200,000
	Housing Company Set Up	Andy Moffat	206,000		206,000		206,000									206,000
Leisure and Health	One Leisure Improvements	Pete Corley	317,000	178,000	495,000	126,828	495,000									495,000
	One Leisure St Ives Outdoor New Fitness Offering	Pete Corley	125,000	108,000	233,000	500	233,000									233,000
	One Leisure Ramsey 3G	Martin Grey	266,000	334,000	600,000		754,067	154,067	(116,000)	(184,000)	(300,000)		(461,295)	(161,295)		292,772
	One Leisure St Ives Swimming Changing Rooms	Chris Keeble	250,000		250,000		250,000									250,000
	One Leisure Impressions Fitness Equipment	Daniel Gammons	531,000		531,000		531,000									531,000
	One Leisure St Neots Pool	Jon Clarke		14,000	14,000		765	14,000								14,000
	One leisure St Neots Synthetic Pitch	Jon Clarke					267,628									
Resources	Income Management Software	Claire Edwards	62,000		62,000		62,000									62,000
	Alms Close Development	Carl Egonu	1,022,000		1,022,000	12,201	1,750,000	728,000								1,750,000
	Oak Tree Remedial Work	Carl Egonu	950,000		950,000	2,400	950,000									950,000
	Oak Tree Centre Development	Carl Egonu				21,840	58,000	58,000					(58,000)	(58,000)		
	Health and Safety Works at Commercial Properties	Jackie Golby		23,000	23,000		24,620	1,620								24,620
	Energy Efficiency Works at Commercial Properties	Jackie Golby	25,000	19,000	44,000		44,000									44,000
	Commercial Property Roofs	Jackie Golby				9,350	9,500	9,500								9,500
	VAT Partial Exemption	Claire Edwards	59,000	110,000	169,000		169,000									169,000
	Cash Receipting	Claire Edwards		1,000	1,000		2,000	1,000								2,000
	FMS Archive	Claire Edwards		3,000	3,000	(690)	3,000									3,000
	Investment in Company	Claire Edwards		100,000	100,000		100,000									100,000
3C ICT	Robotics	Joe Bedingfield	50,000		50,000		50,000									50,000
	Flexible Working	Emma Alterton		33,000	33,000		33,000									33,000
	Transformation (Council Anywhere)	Emma Alterton		353,000	353,000		353,000									353,000
	Insurance Settlement (EFH IT Equipment)	Emma Alterton				11,258	126,300	126,300				(126,567)	(126,300)	(126,300)		

Division	Project	Budget Manager	Gross Expenditure						Grants, Contributions and Funding						Net Forecast Expenditure	
			Approved Budget	Rephase or Supplementary	Revised Budget	Expenditure	Forecast	Variance	Approved Budget	Rephase or Supplementary	Updated Budget	Income	Forecast	Variance	Variance	
			£	£	£	£	£	£	£	£	£	£	£	£	£	
Operations	Fencing	Helen Lack	10,000		10,000	1,966	10,000									10,000
	Building Efficiencies (Salix)	Julia Blackwell	19,000	13,000	32,000		46,200	14,200								46,200
	Wheeled Bins	Heidi Field	236,000		236,000	27,484	186,000	(50,000)	(92,000)		(92,000)	(47,023)	(60,000)	32,000	126,000	
	Vehicle Fleet Replacement	Colin Moss	35,000	90,000	125,000	113,657	125,000					(9,135)			125,000	
	Play Equipment	Helen Lack	35,000		35,000		35,000								35,000	
	Re-fit Building	Julia Blackwell	37,000	254,000	291,000	900	233,000	(58,000)							233,000	
	Parking Strategy	George McDowell	315,000		315,000	1,290	315,000								315,000	
	Bridge Place Car Park	George McDowell	107,000		107,000	3,768	107,000								107,000	
	Bridge Place Car Park (Rephase)	George McDowell	277,000	13,000	290,000		290,000								290,000	
	Operations Back Office	Matt Chudley	253,000	37,000	290,000	6,697	290,000		(117,000)	(38,000)	(155,000)		(155,000)		135,000	
	Pathfinder House Reception	Mark Houston				(10,780)										
	Transformation	Customer Relationship Management	Tassie Hookham		83,000	83,000	29,707	83,000								83,000
	Corporate Financing	Loan Repayments	Paul Loveday							(320,000)		(320,000)		(320,000)		(320,000)
Housing Clawback Receipts		Paul Loveday							(500,000)		(500,000)		(500,000)		(500,000)	
Bridge Place Sale		Paul Loveday							(384,000)		(384,000)		(384,000)		(384,000)	
<b>Total Expenditure</b>			<b>7,693,000</b>	<b>2,134,000</b>	<b>9,827,000</b>	<b>1,055,817</b>	<b>10,811,687</b>	<b>984,687</b>	<b>(2,679,000)</b>	<b>(222,000)</b>	<b>(2,901,000)</b>	<b>(1,523,579)</b>	<b>(3,430,595)</b>	<b>(529,595)</b>	<b>7,381,092</b>	
													<b>Net (underspend)/Overspend</b>	<b>455,092</b>		

## Financial Dashboard

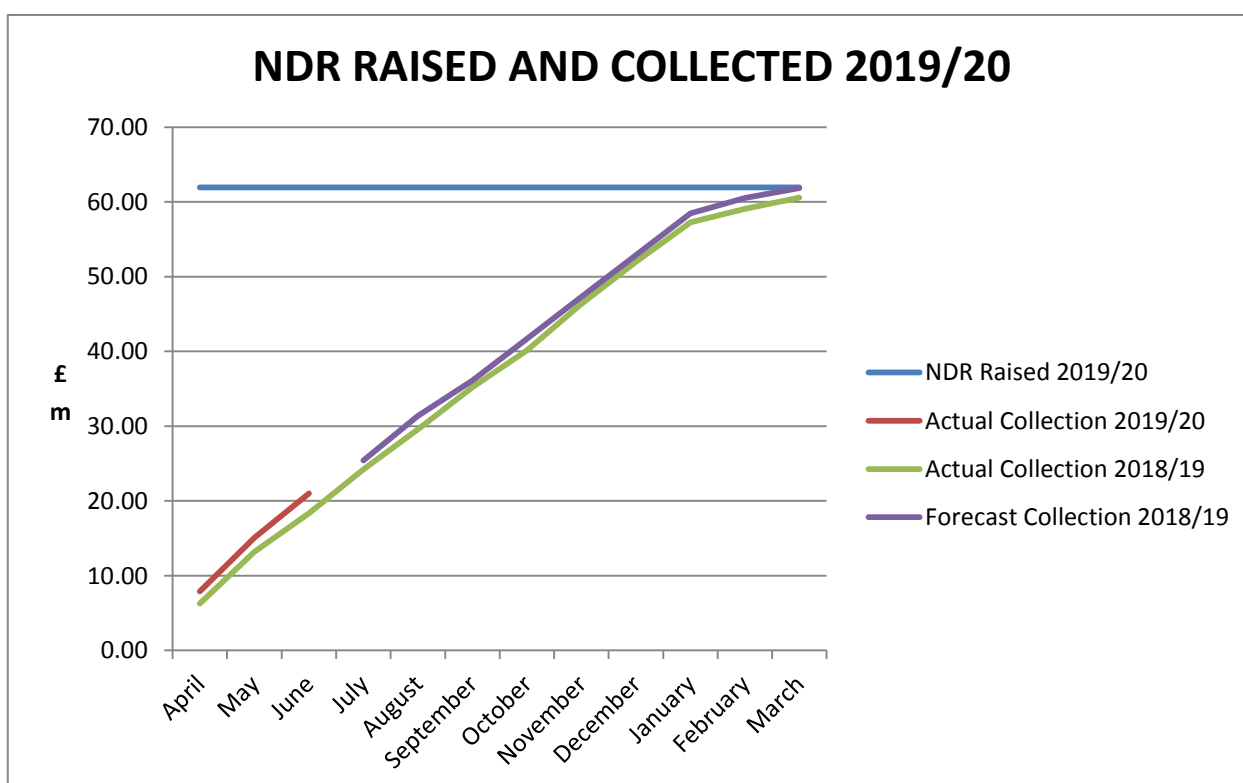
### Council Tax Support Scheme

Currently, the actual take-up of Council Tax Support is running approximately £0.2m above the budgeted £6.7m. Any 2019/20 increase in Council Tax Support will impact in 2020/21.



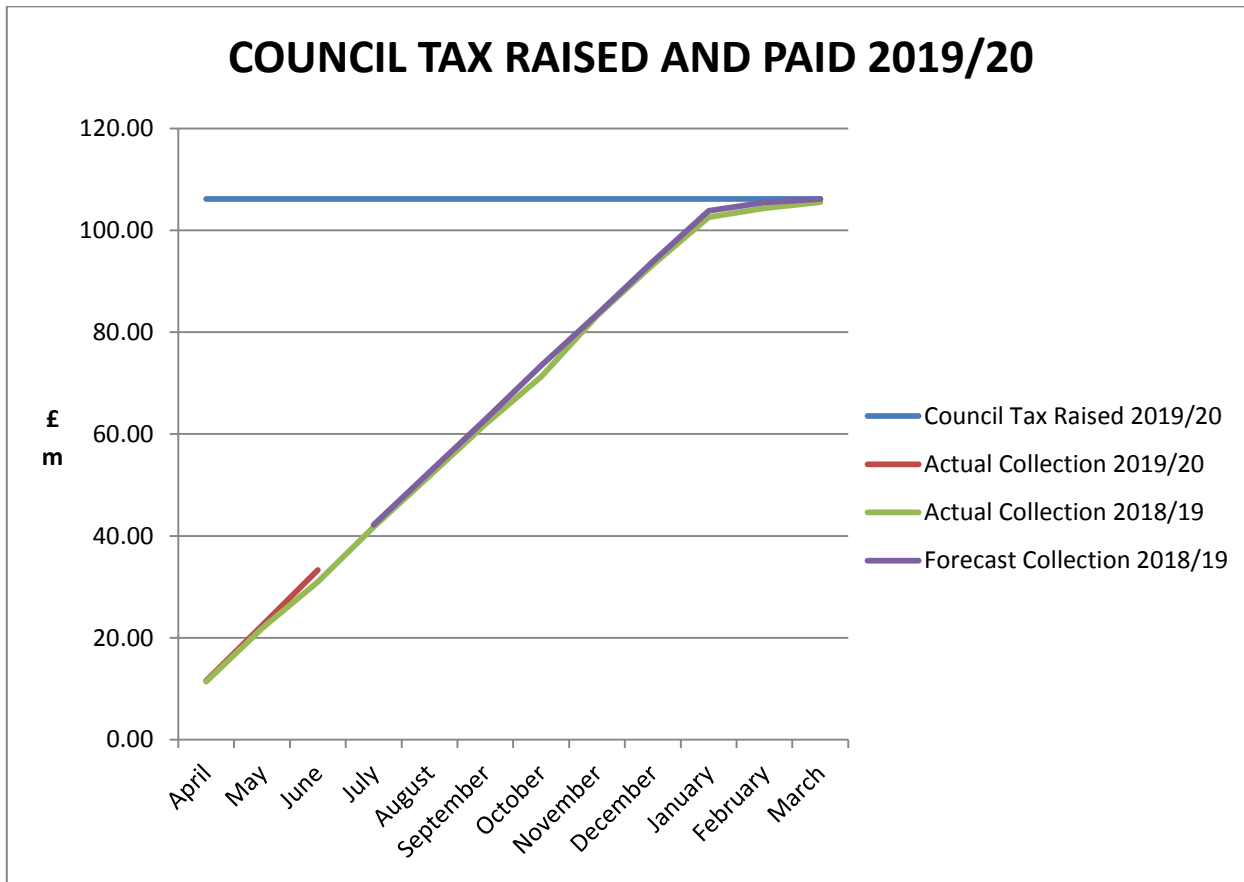
The impact of this increase on HDC will be proportionate to all Council Tax precepts (13.5% for HDC including parishes).

### Collection of NDR



The NDR graph above shows the total amount of NDR bills raised in 2019/20 and the actual receipts received up to the end of June, with a forecast for receipts through to the end of the year, based on historical collection rates. The Council tax graph below provides the same analysis.

### Collection of Council Tax



### Miscellaneous Debt

The total outstanding debt as at 31<sup>st</sup> July 2019 is £1.619m (March 2019, £1.517m). £471k relates to Commercial Rents, £454k relates to homeless accommodation/prevention, £67k relates to schools and other customers use of One Leisure facilities and £206k relates to Operations.

### New Homes Bonus

As part of the Local Government Financial Settlement 2019/20 issued in December 2018 the Government announced changes to local government financing that included the phasing out of the New Homes Bonus Scheme. After 2018/19 no new NHB will be paid and so the amount we receive will tail off over the next 4 years. The impact of this has been included in the 2019/20 MTFS.